# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

#### FORM 8-K

#### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): December 5, 2017

### LANDS' END, INC.

(Exact Name of Registrant as Specified in its Charter)

Delaware 001-09769 36-2512786

(State or Other Jurisdiction of Incorporation)

(Commission File Number)

(IRS Employer Identification No.)

1 Lands' End Lane
Dodgeville, Wisconsin
(Address of Principal Executive Offices)

53595 (Zip Code)

Registrant's telephone number, including area code: (608) 935-9341

Not Applicable

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the follow	ing
provisions (See General Instructions A.2. below):	

-	·	
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)	
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)	
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))	
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))	

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). □

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\square$ 

#### Item 2.02 Results of Operations and Financial Condition.

On December 5, 2017, Lands' End, Inc. (the "Company") announced its financial results for its quarter ended October 27, 2017. A copy of the Company's press release containing this information is being furnished as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated herein by reference.

The information contained herein and in the accompanying exhibit shall not be incorporated by reference into any filing of the Company, whether made before or after the date hereof, regardless of any general incorporation language in such filing, unless expressly incorporated by specific reference to such filing. The information in this report, including the exhibit hereto, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section or Sections 11 and 12(a)(2) of the Securities Act of 1933, as amended.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit Number Description

99.1 Press Release of Lands' End, Inc. dated December 5, 2017

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

LANDS' END, INC.

By: /s/ James F. Gooch

Date: December 5, 2017

James F. Gooch

Title: Executive Vice President, Chief Operating Officer, Chief Financial Officer and Treasurer

(Principal Financial Officer)

#### **EXHIBIT INDEX**

Exhibit No. Description

99.1 Press Release of Lands' End, Inc. dated December 5, 2017

#### LANDS' END ANNOUNCES THIRD QUARTER FISCAL 2017 RESULTS

DODGEVILLE, Wis., December 5, 2017 (GLOBE NEWSWIRE) - Lands' End, Inc. (NASDAQ:LE) today announced financial results for the third quarter ended October 27, 2017.

#### Third Quarter Fiscal 2017 Highlights:

- Net revenue for the third quarter increased 4.5% to \$325.5 million from \$311.5 million in the third quarter last year. Direct segment net revenue increased 6.7% to \$290.3 million, as compared to the same period last year. Retail segment net revenue decreased 10.8% to \$35.1 million, as compared to the same period last year, primarily due to fewer Lands' End Shops at Sears. Same store sales for the quarter decreased 1.3%.
- Gross margin was 43.6% as compared to 42.9% in the third quarter last year.
- Net income was \$0.2 million, or \$0.01 per diluted share, as compared to Net loss of \$7.2 million, or \$0.23 per diluted share, in the third quarter of fiscal 2016.
- Adjusted EBITDA<sup>(1)</sup> was \$12.9 million compared to \$1.3 million in the third quarter of fiscal 2016.

Jerome S. Griffith, Chief Executive Officer, stated, "We were pleased with the continued momentum in our business in the third quarter, which carried through the Thanksgiving to Cyber Monday period. For the third quarter, we grew revenue, expanded gross margin, and significantly increased profitability. We also saw growth in our buyer files for the third consecutive quarter, with double digit growth in the last two quarters."

Mr. Griffith continued, "Overall, as we continued to execute on our strategic initiatives, we stabilized the business and laid the foundation to enable us to capitalize on the opportunities that lie ahead. We are now focused on building off of this momentum and our strong position as a customer centric, multi-channel, online organization as we work to drive consistent revenue and earnings growth over the long-term."

#### **Balance Sheet and Cash Flow Highlights**

Cash and cash equivalents were \$92.9 million on October 27, 2017, compared to \$131.5 million on October 28, 2016. Net cash used in operations was \$87.8 million for the 39 weeks ended October 27, 2017, compared to net cash used in operations of \$66.9 million for the same period last year.

Inventory was \$423.5 million as of October 27, 2017, and \$425.3 million as of October 28, 2016.

The Company had \$157.2 million of availability under its asset-based senior secured credit facility and had \$487.2 million of Long-term debt, net as of October 27, 2017.

#### **Conference Call**

The company will host a conference call on Tuesday, December 5, 2017, at 8:30 a.m. ET to review its third quarter financial results and related matters. The call may be accessed through the Investor Relations section of the Company's website at http://investors.landsend.com.

#### About Lands' End, Inc.

Lands' End, Inc. (NASDAQ:LE) is a leading multi-channel retailer of casual clothing, accessories, footwear and home products. We offer products through catalogs, online at www.landsend.com and affiliated specialty and international websites, and through retail locations. We are a classic American lifestyle brand with a passion for quality, legendary service and real value, and seek to deliver timeless style for women, men, kids and the home.

#### **Forward-Looking Statements**

This press release contains forward-looking statements that involve risks and uncertainties, including statements about continued momentum and our efforts to build on that momentum, our focus on building off of our position in the marketplace, our initiatives and the results expected from them, and our efforts to drive consistent revenue and earnings growth over the long-term. All statements other than statements of historical fact, including without limitation, those with respect to the Company's goals, plans, expectations and strategies set forth herein are forward-looking statements. The following important factors and uncertainties, among others, could cause actual results to differ materially from those described in these forward-looking statements: we may be unsuccessful in implementing our strategic initiatives, or our initiatives may not have their desired impact on our business; our ability to offer merchandise and services that customers want to purchase; changes in customer preference from our branded merchandise; customers' use of our digital platform, including customer acceptance of our efforts to enhance our e-commerce websites; customer response to our marketing efforts across all types of media; our maintenance of a robust customer list; our dependence on information technology and a failure of information technology systems, including with respect to our e-commerce operations, or an inability to upgrade or adapt our systems; the success of our ERP implementation; fluctuations and increases in costs of raw materials; impairment of our relationships with our vendors; our failure to maintain the security of customer, employee or company information; our failure to compete effectively in the apparel industry; the performance of our "store within a store" business; if Sears Holdings Corporation sells or disposes of its retail stores, including pursuant to the recapture rights granted to Seritage Growth Properties, and other parties or if its retail business does not attract customers or does not adequately provide services to the Lands' End Shops at Sears; legal, regulatory, economic and political risks associated with international trade and those markets in which we conduct business and source our merchandise; our failure to protect or preserve the image of our brands and our intellectual property rights; increases in postage, paper and printing costs; failure by third parties who provide us with services in connection with certain aspects of our business to perform their obligations; our failure to timely and effectively obtain shipments of products from our vendors and deliver merchandise to our customers; reliance on promotions and markdowns to encourage customer purchases; our failure to efficiently manage inventory levels; unseasonal or severe weather conditions; the seasonal nature of our business; the adverse effect on our reputation if our independent vendors do not use ethical business practices or comply with applicable laws and regulations; assessments for additional state taxes; incurrence of charges due to impairment of goodwill, other intangible assets and long-lived assets; the impact on our business of adverse worldwide economic and market conditions, including economic factors that negatively impact consumer spending on discretionary items; the impact of increased costs due to a decrease in our purchasing power following our separation from Sears Holdings ("Separation") and other losses of benefits associated with being a subsidiary of Sears Holdings; the failure of Sears Holdings or its subsidiaries to perform under various transaction agreements or our failure to have necessary systems and services in place when certain of the transaction agreements expire; our agreements related to the Separation and certain agreements related to our continuing relationship with Sears Holdings were negotiated while we were a subsidiary of Sears Holdings and we may have received better terms from an unaffiliated third party; potential indemnification liabilities to Sears Holdings pursuant to the separation and distribution agreement; the ability of our principal shareholders to exert substantial influence over us; adverse effects of the Separation on our business; potential liabilities under fraudulent conveyance and transfer laws and legal capital requirements; and other risks, uncertainties and factors discussed in the "Risk Factors" section of our Annual Report on Form 10-K for the fiscal year ended January 27, 2017. We intend the forward-looking statements to speak only as of the time made and do not undertake to update or revise them as more information becomes available, except as required by law.

#### **CONTACTS:**

Lands' End, Inc. James Gooch Chief Operating Officer and Chief Financial Officer (608) 935-9341

Investor Relations: ICR, Inc.

Jean Fontana (646) 277-1214 Jean.Fontana@icrinc.com

-Financial Tables Follow-

#### LANDS' END, INC. Condensed Consolidated Balance Sheets (Unaudited)

(in thousands, except share data)	(	October 27, 2017	October 28, 2016		January 27, 2017*
ASSETS					
Current assets					
Cash and cash equivalents	\$	92,913	\$ 131,532	\$	213,108
Restricted cash		1,640	3,300		3,300
Accounts receivable, net		39,044	40,101		39,284
Inventories, net		423,540	425,290		325,314
Prepaid expenses and other current assets		48,934	40,942		26,394
Total current assets		606,071	641,165		607,400
Property and equipment, net		129,955	115,871		122,836
Goodwill		110,000	110,000		110,000
Intangible asset, net		257,000	430,000		257,000
Other assets		17,454	16,142		17,155
TOTAL ASSETS	\$	1,120,480	\$ 1,313,178	\$	1,114,391
LIABILITIES AND STOCKHOLDERS' EQUITY					
Current liabilities					
Accounts payable	\$	160,340	\$ 180,608	\$	162,408
Other current liabilities		103,886	101,093		86,446
Total current liabilities		264,226	 281,701	_	248,854
Long-term debt, net		487,197	490,992		490,043
Long-term deferred tax liabilities		91,392	158,048		90,467
Other liabilities		14,568	16,766		13,615
TOTAL LIABILITIES		857,383	 947,507	_	842,979
Commitments and contingencies		<u> </u>	 		<u> </u>
STOCKHOLDERS' EQUITY					
Common stock, par value \$0.01 authorized: 480,000,000 shares; issued and outstanding: 32,095,021, 32,029,359 and 32,029,359, respectively		320	320		320
Additional paid-in capital		346,153	343,319		343,971
Retained (deficit) earnings		(72,010)	34,368		(60,453)
Accumulated other comprehensive loss		(11,366)	(12,336)		(12,426)
Total stockholders' equity		263,097	 365,671		271,412
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$	1,120,480	\$ 1,313,178	\$	1,114,391

<sup>\*</sup>Derived from the audited consolidated financial statements included in the Company's Annual Report on Form 10-K for the fiscal year ended January 27, 2017.

#### LANDS' END, INC. Condensed Consolidated Statements of Operations (Unaudited)

13 Weeks Ended				39 weeks ended							
(in thousands, except per share data)	0	october 27, 2017	Oc	tober 28, 2016	C	October 27, 2017	(	October 28, 2016			
Net revenue	\$	325,489	\$	311,476	\$	896,044	\$	876,919			
Cost of sales (excluding depreciation and amortization)		183,515		177,825		497,262		477,446			
Gross profit		141,974		133,651		398,782		399,473			
Selling and administrative		129,122		132,365		377,804		390,291			
Depreciation and amortization		6,347		4,795		19,031		13,419			
Other operating expense (income), net		564		(86)		2,552		(40)			
Operating income (loss)		5,941		(3,423)		(605)		(4,197)			
Interest expense		6,350		6,149		18,642		18,493			
Other income, net		(576)		(432)		(1,812)		(1,413)			
Income (loss) before income taxes		167		(9,140)		(17,435)		(21,277)			
Income tax expense (benefit)		5		(1,918)		(5,878)		(6,316)			
NET INCOME (LOSS)	\$	162	\$	(7,222)	\$	(11,557)	\$	(14,961)			
NET INCOME (LOSS) PER COMMON SHARE											
Basic:	\$	0.01	\$	(0.23)	\$	(0.36)	\$	(0.47)			
Diluted:	\$	0.01	\$	(0.23)	\$	(0.36)	\$	(0.47)			
Basic weighted average common shares outstanding		32,095		32,029		32,068		32,018			
Diluted weighted average common shares outstanding		32,117		32,029		32,068		32,018			

#### Use and Definition of Non-GAAP Financial Measures

(1) Adjusted EBITDA - In addition to our Net income, for purposes of evaluating operating performance, we use an Adjusted Earnings Before Interest, Taxes, Depreciation and Amortization ("Adjusted EBITDA"), which is adjusted to exclude certain significant items as set forth below.

Our management uses Adjusted EBITDA to evaluate the operating performance of our business, as well as for executive compensation metrics, for comparable periods. Adjusted EBITDA should not be used by investors or other third parties as the sole basis for formulating investment decisions as it excludes a number of important cash and non-cash recurring items.

While Adjusted EBITDA is a non-GAAP measurement, management believes that it is an important indicator of operating performance, and is useful to investors, because:

- EBITDA excludes the effects of financings, investing activities and tax structure by eliminating the effects of interest, depreciation and income tax costs or benefits.
- Other significant items, while periodically affecting our results, may vary significantly from period to period and have a disproportionate effect in a given period, which affects comparability of results. We have adjusted our results for these items to make our statements more comparable and therefore more useful to investors as the items are not representative of our ongoing operations.
  - We exclude a benefit related to the reversal of a portion of the product recall accrual recognized in Fiscal 2014 as this was an unusual event that affects the comparability of our financial results.
  - Transfer of corporate functions severance associated with a transition of certain corporate activities from our New York office to our Dodgeville headquarters.
  - Gain or loss on the sale of property and equipment management considers the gains or losses on disposal of assets to result from investing decisions rather than ongoing operations.

## Reconciliation of Non-GAAP Financial Information to GAAP (Unaudited)

13 Weeks Ended

39 weeks ended

	 October	r <b>27, 201</b> 7	October	28, 2016	_	October 27, 2017			October	28, 2016	
(in thousands)	\$'s	% of Net revenue	 \$'s	% of Net revenue		\$'s	% of Net revenue	-	\$'s	% of Net revenue	
NET INCOME (LOSS)	\$ 162	<u> </u>	\$ (7,222)	(2.3)%	\$	(11,557)	(1.3)%	\$	(14,961)	(1.7)%	
Income tax expense (benefit)	5	—%	(1,918)	(0.6)%		(5,878)	(0.7)%		(6,316)	(0.7)%	
Other income, net	(576)	(0.2)%	(432)	(0.1)%		(1,812)	(0.2)%		(1,413)	(0.2)%	
Interest expense	6,350	2.0 %	6,149	2.0 %		18,642	2.1 %		18,493	2.1 %	
Operating income (loss)	5,941	1.8 %	(3,423)	(1.1)%		(605)	(0.1)%		(4,197)	(0.5)%	
Depreciation and amortization	6,347	1.9 %	4,795	1.5 %		19,031	2.1 %		13,419	1.5 %	
Product recall	_	—%	(212)	(0.1)%		_	—%		(212)	—%	
Transfer of corporate functions	475	0.1 %	_	—%		2,401	0.3 %		_	<b></b> %	
Loss on disposal of property and equipment	89	—%	126	— %		151	— %		172	—%	
Adjusted EBITDA <sup>(1)</sup>	\$ 12,852	3.9 %	\$ 1,286	0.4 %	\$	20,978	2.3 %	\$	9,182	1.0 %	

#### LANDS' END, INC. Condensed Consolidated Statements of Cash Flows (Unaudited)

	39 Weeks Ended								
(in thousands)	Oc	October 28, 2016							
CASH FLOWS FROM OPERATING ACTIVITIES									
Net loss	\$	(11,557)	\$	(14,961)					
Adjustments to reconcile net loss to net cash used in operating activities:									
Depreciation and amortization		19,031		13,419					
Product recall		_		(212)					
Amortization of debt issuance costs		1,284		1,284					
Loss on disposal of property and equipment		151		172					
Stock-based compensation		2,855		1,578					
Deferred income taxes		355		839					
Change in operating assets and liabilities:									
Inventories		(96,522)		(99,997)					
Accounts payable		944		40,186					
Other operating assets		(21,890)		(25,100)					
Other operating liabilities		17,542		15,933					
Net cash used in operating activities		(87,807)		(66,859)					
CASH FLOWS FROM INVESTING ACTIVITIES		_							
Proceeds from sale of property and equipment		_		44					
Change in restricted cash		1,660							
Purchases of property and equipment		(29,143)		(26,083)					
Net cash used in investing activities		(27,483)		(26,039)					
CASH FLOWS FROM FINANCING ACTIVITIES									
Payments on term loan facility		(3,863)		(3,863)					
Payments of employee withholding taxes on share-based compensation		(674)		(396)					
Net cash used in financing activities		(4,537)		(4,259)					
Effects of exchange rate changes on cash		(368)		321					
NET DECREASE IN CASH AND CASH EQUIVALENTS		(120,195)		(96,836)					
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		213,108		228,368					
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$	92,913	\$	131,532					
SUPPLEMENTAL CASH FLOW DATA									
Unpaid liability to acquire property and equipment	\$	4,796	\$	3,101					
Income taxes paid, net of refunds	\$	3,220	\$	3,220					
Interest paid	\$	17,106	\$	16,892					

Financial information by segment is presented in the following tables for the 13 Weeks Ended and 39 Weeks Ended October 27, 2017, and October 28, 2016.

	13 Wee	ks Eı	nded		39 wee	ks ended		
(in thousands)	October 27, 2017	October 28, 2016			October 27, 2017		October 28, 2016	
Net revenue:								
Direct	\$ 290,326	\$	272,080	\$	778,554	\$	750,660	
Retail	35,104		39,340		117,317		126,077	
Corporate / other	59		56		173		182	
Total net revenue	\$ 325,489	\$	311,476	\$	896,044	\$	876,919	

		13 Weel	ks Ei	nded		ıded		
(in thousands)		ober 27, 2017		October 28, 2016	October 27, 2017			October 28, 2016
Adjusted EBITDA <sup>(1)</sup> :								
Direct	\$	29,100	\$	13,904	\$	54,018	\$	41,516
Retail		(6,003)		(3,583)		(7,405)		(7,063)
Corporate / other		(10,245)		(9,035)		(25,635)		(25,271)
Total Adjusted EBITDA <sup>(1)</sup>	\$	12,852	\$	1,286	\$	20,978	\$	9,182