# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# FORM 8-K

#### **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): June 6, 2017

# LANDS' END, INC.

(Exact Name of Registrant as Specified in its Charter)

Delaware 001-09769 36-2512786

(State or Other Jurisdiction of Incorporation)

(Commission File Number)

(IRS Employer Identification No.)

53595

(Zip Code)

1 Lands' End Lane
Dodgeville, Wisconsin
(Address of Principal Executive Offices)

Registrant's telephone number, including area code: (608) 935-9341

Not Applicable

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the Registrant under any of the follow	wing
provisions (See General Instructions A.2. below):	

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)	
☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)	
☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))	
☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))	

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). □

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ 

#### Item 2.02 Results of Operations and Financial Condition.

On June 6, 2017, Lands' End, Inc. (the "Company") announced its financial results for its quarter ended April 28, 2017. A copy of the Company's press release containing this information is being furnished as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated herein by reference.

The information contained herein and in the accompanying exhibit shall not be incorporated by reference into any filing of the Company, whether made before or after the date hereof, regardless of any general incorporation language in such filing, unless expressly incorporated by specific reference to such filing. The information in this report, including the exhibit hereto, shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities of that section or Sections 11 and 12(a)(2) of the Securities Act of 1933, as amended.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit Number Description

99.1 Press Release of Lands' End, Inc. dated June 6, 2017

## **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

LANDS' END, INC.

By: /s/ James F. Gooch

Date: June 6, 2017

James F. Gooch

Title: Executive Vice President, Chief Operating Officer, Chief

Financial Officer and Treasurer (Principal Financial Officer)

# **EXHIBIT INDEX**

Exhibit No. Description

99.1 Press Release of Lands' End, Inc. dated June 6, 2017

#### LANDS' END ANNOUNCES FIRST QUARTER FISCAL 2017 RESULTS

DODGEVILLE, Wis., June 6, 2017 (GLOBE NEWSWIRE) - Lands' End, Inc. (NASDAQ:LE) today announced financial results for the first quarter ended April 28, 2017.

#### First Quarter Fiscal 2017 Highlights:

- Net revenue for the first quarter was \$268.4 million as compared to \$273.4 million in the first quarter last year. Direct segment net revenue decreased 1.7% to \$228.3 million, as compared to the same period last year. Retail segment net revenue decreased 2.8% to \$40.0 million, as compared to the same period last year, primarily due to fewer Lands' End Shops at Sears. Same store sales for the quarter increased 2.1%.
- Gross margin was 45.7% as compared to 47.4% in the first quarter last year.
- Net loss was \$7.8 million, or \$0.24 per diluted share, as compared to \$5.8 million, or \$0.18 per diluted share, in the first quarter of fiscal 2016.
- Adjusted EBITDA<sup>(1)</sup> was \$1.3 million compared to \$0.6 million in the first quarter of fiscal 2016.

Jerome S. Griffith, Chief Executive Officer stated, "First quarter results were in line with our expectations, as we continued to make progress across a number of key areas. We are pleased to have achieved growth in our buyer files, improved product sell-through, and driven positive same store sales, all of which are encouraging signs that we are making the right decisions as we work to drive the business forward. Looking ahead, we are focused on building on this momentum and leveraging our strong brand and loyal customer base, as we concentrate on several key initiatives over the remainder of the year. These include developing a brand appropriate product assortment that represents the Lands' End brand and is relevant to our customer. In addition, we are in the process of aligning our marketing strategies to better connect with and engage consumers as well as further leverage our strong eCommerce platform and enhance our omni-channel capabilities to create a seamless shopping experience for our customers across channels. Overall, we are pleased with the progress we have made thus far, and expect to continue to see improvements in the business as we move through the remainder of the year."

#### **Balance Sheet and Cash Flow Highlights**

Cash and cash equivalents were \$139.8 million on April 28, 2017, compared to \$169.1 million on April 29, 2016. Net cash used in operations was \$60.3 million for the 13 weeks ended April 28, 2017, compared to net cash used in operations of \$50.1 million for the same period last year.

Inventory remained flat at \$309.9 million as of April 28, 2017 and as of April 29, 2016.

The Company had \$155.0 million of availability under its asset-based senior secured credit facility and had \$489.1 million of Long-term debt, net as of April 28, 2017.

#### **Conference Call**

The company will host a conference call on Tuesday, June 6, 2017, at 8:00 a.m. ET to review its first quarter financial results and related matters. The call may be accessed through the Investor Relations section of the Company's website at http://investors.landsend.com.

#### About Lands' End, Inc.

**Lands' End, Inc.** (NASDAQ:LE) is a leading multi-channel retailer of casual clothing, accessories, footwear and home products. We offer products through catalogs, online at www.landsend.com and affiliated specialty and international websites, and through retail locations, primarily at Lands' End Shops at Sears® and standalone Lands' End Inlet® Stores. We are a classic American lifestyle brand with a passion for quality, legendary service and real value, and seek to deliver timeless style for women, men, kids and the home.

#### **Forward-Looking Statements**

This press release contains forward-looking statements that involve risks and uncertainties, including statements about our initiatives, including developing a brand appropriate product assortment, the expected impact of aligning our marketing strategies, and our expectation of continued improvement in our business. All statements other than statements of historical fact, including without limitation, those with respect to the Company's goals, plans, expectations and strategies set forth herein are forward-looking statements. The following important factors and uncertainties, among others, could cause actual results to differ materially from those described in these forward-looking statements: our ability to offer merchandise and services that customers want to purchase; changes in customer preference from our branded merchandise; customers' use of our digital platform, including customer acceptance of our efforts to enhance our e-commerce websites; customer response to our marketing efforts across all types of media; our maintenance of a robust customer list; our dependence on information technology and a failure of information technology systems, including with respect to our e-commerce operations, or an inability to upgrade or adapt our systems; the success of our ERP implementation; fluctuations and increases in costs of raw materials; impairment of our relationships with our vendors; our failure to maintain the security of customer, employee or company information; our failure to compete effectively in the apparel industry; the performance of our "store within a store" business; if Sears Holdings Corporation sells or disposes of its retail stores, including pursuant to the recapture rights granted to Seritage Growth Properties, and other parties or if its retail business does not attract customers or does not adequately provide services to the Lands' End Shops at Sears; legal, regulatory, economic and political risks associated with international trade and those markets in which we conduct business and source our merchandise; our failure to protect or preserve the image of our brands and our intellectual property rights; increases in postage, paper and printing costs; failure by third parties who provide us with services in connection with certain aspects of our business to perform their obligations; our failure to timely and effectively obtain shipments of products from our vendors and deliver merchandise to our customers; reliance on promotions and markdowns to encourage customer purchases; our failure to efficiently manage inventory levels; unseasonal or severe weather conditions; the seasonal nature of our business; the adverse effect on our reputation if our independent vendors do not use ethical business practices or comply with applicable laws and regulations; assessments for additional state taxes; incurrence of charges due to impairment of goodwill, other intangible assets and long-lived assets; the impact on our business of adverse worldwide economic and market conditions, including economic factors that negatively impact consumer spending on discretionary items; the impact of increased costs due to a decrease in our purchasing power following our separation from Sears Holdings ("Separation") and other losses of benefits associated with being a subsidiary of Sears Holdings; the failure of Sears Holdings or its subsidiaries to perform under various transaction agreements or our failure to have necessary systems and services in place when certain of the transaction agreements expire; our agreements related to the Separation and certain agreements related to our continuing relationship with Sears Holdings were negotiated while we were a subsidiary of Sears Holdings and we may have received better terms from an unaffiliated third party; potential indemnification liabilities to Sears Holdings pursuant to the separation and distribution agreement; the ability of our principal shareholders to exert substantial influence over us; adverse effects of the Separation on our business; potential liabilities under fraudulent conveyance and transfer laws and legal capital requirements; and other risks, uncertainties and factors discussed in the "Risk Factors" section of our Annual Report on Form 10-K for the fiscal year ended January 27, 2017. We intend the forward-looking statements to speak only as of the time made and do not undertake to update or revise them as more information becomes available, except as required by law.

#### **CONTACTS:**

Lands' End, Inc.
James Gooch
Chief Operating Officer and Chief Financial Officer
(608) 935-9341

Investor Relations: ICR, Inc. Jean Fontana (646) 277-1214 Jean.Fontana@icrinc.com -Financial Tables Follow-

## LANDS' END, INC. Condensed Consolidated Balance Sheets

(in thousands, except share data)	April 28, 2017	April 29, 2016		January 27, 2017*	
	(unaudited)		(unaudited)		
ASSETS					
Current assets					
Cash and cash equivalents	\$ 139,810	\$	169,073	\$	213,108
Restricted cash	3,300		3,300		3,300
Accounts receivable, net	32,731		31,127		39,284
Inventories, net	309,914		309,855		325,314
Prepaid expenses and other current assets	38,009		32,118		26,394
Total current assets	 523,764		545,473	_	607,400
Property and equipment, net	124,021		111,208		122,836
Goodwill	110,000		110,000		110,000
Intangible asset, net	257,000		430,000		257,000
Other assets	16,975		15,386		17,155
TOTAL ASSETS	\$ 1,031,760	\$	1,212,067	\$	1,114,391
LIABILITIES AND STOCKHOLDERS' EQUITY		_			
Current liabilities					
Accounts payable	\$ 88,331	\$	76,038	\$	162,408
Other current liabilities	85,798		86,807		86,446
Total current liabilities	174,129		162,845		248,854
Long-term debt, net	489,095		492,890		490,043
Long-term deferred tax liabilities	89,994		158,499		90,467
Other liabilities	13,872		16,216		13,615
TOTAL LIABILITIES	 767,090		830,450		842,979
Commitments and contingencies					
STOCKHOLDERS' EQUITY					
Common stock, par value \$0.01- authorized: 480,000,000 shares; issued and outstanding: 32,029,359, 31,969,645 and 32,029,359, respectively	320		320		320
Additional paid-in capital	344,551		344,796		343,971
Retained earnings	(68,292)		43,570		(60,453)
Accumulated other comprehensive loss	(11,909)		(7,069)		(12,426)
Total stockholders' equity	264,670	-	381,617		271,412
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<sup>\*</sup>Derived from the audited consolidated financial statements included in the Company's Annual Report on Form 10-K for the fiscal year ended January 27, 2017.

# LANDS' END, INC. Condensed Consolidated Statements of Operations (Unaudited)

		13 Weel	ks E	nded
(in thousands except per share data)		oril 28, 2017		April 29, 2016
Net revenue	\$	268,365	\$	273,433
Cost of sales (excluding depreciation and amortization)		145,722		143,763
Gross profit		122,643		129,670
Selling and administrative		121,346		129,034
Depreciation and amortization		6,509		4,136
Other operating expense (income), net		1,508		(14)
Operating loss		(6,720)		(3,486)
Interest expense		6,125		6,170
Other income, net		(742)		(453)
Loss before income taxes		(12,103)		(9,203)
Income tax benefit		(4,264)		(3,444)
NET LOSS	\$	(7,839)	\$	(5,759)
NET LOSS PER COMMON SHARE				
Basic:	\$	(0.24)	\$	(0.18)
Diluted:	\$	(0.24)	\$	(0.18)
Basic weighted average common shares outstanding		32,029		32,002
Diluted weighted average common shares outstanding		32,029		32,002

#### **Use and Definition of Non-GAAP Financial Measures**

(1) Adjusted EBITDA - In addition to our Net income, for purposes of evaluating operating performance, we use an Adjusted Earnings Before Interest, Taxes, Depreciation and Amortization ("Adjusted EBITDA"), which is adjusted to exclude certain significant items as set forth below.

Our management uses Adjusted EBITDA to evaluate the operating performance of our business, as well as for executive compensation metrics, for comparable periods. Adjusted EBITDA should not be used by investors or other third parties as the sole basis for formulating investment decisions as it excludes a number of important cash and non-cash recurring items.

While Adjusted EBITDA is a non-GAAP measurement, management believes that it is an important indicator of operating performance, and is useful to investors, because:

- EBITDA excludes the effects of financings, investing activities and tax structure by eliminating the effects of interest, depreciation and income tax costs or benefits.
- Other significant items, while periodically affecting our results, may vary significantly from period to period and have a disproportionate effect in a given period, which affects comparability of results. We have adjusted our results for these items to make our statements more comparable and therefore more useful to investors as the items are not representative of our ongoing operations.
  - Transfer of corporate functions severance associated with a transition of certain corporate activities from our New York office to our Dodgeville headquarters.
  - Gain or loss on the sale of property and equipment management considers the gains or losses on disposal of assets to result from investing decisions rather than ongoing operations.

# Reconciliation of Non-GAAP Financial Information to GAAP (Unaudited)

17	Wee	ZC	Fnd	od

	April 28, 2017			April 29, 2016			
(in thousands)	-	\$'s	% of Net revenue		\$'s	% of Net revenue	
NET LOSS	\$	(7,839)	(2.9)%	\$	(5,759)	(2.1)%	
Income tax benefit		(4,264)	(1.6)%		(3,444)	(1.3)%	
Other income, net		(742)	(0.3)%		(453)	(0.2)%	
Interest expense		6,125	2.3 %		6,170	2.3 %	
Operating loss		(6,720)	(2.5)%		(3,486)	(1.3)%	
Depreciation and amortization		6,509	2.4 %		4,136	1.5 %	
Transfer of corporate functions		1,446	0.5 %		_	— %	
Loss (gain) on disposal of property and equipment		62	—%		(14)	—%	
Adjusted EBITDA <sup>(1)</sup>	\$	1,297	0.5 %	\$	636	0.2 %	

## LANDS' END, INC. Condensed Consolidated Statements of Cash Flows (Unaudited)

		13 Weeks Ended						
(in thousands)	Apı	A	April 29, 2016					
CASH FLOWS FROM OPERATING ACTIVITIES								
Net loss	\$	(7,839)	\$	(5,759)				
Adjustments to reconcile net loss to net cash used in operating activities:								
Depreciation and amortization		6,509		4,136				
Amortization of debt issuance costs		428		428				
Loss (gain) on disposal of property and equipment		62		(14)				
Stock-based compensation		579		713				
Deferred income taxes		(974)		_				
Change in operating assets and liabilities:								
Inventories		16,601		21,441				
Accounts payable		(70,378)		(65,390)				
Other operating assets		(4,555)		(5,637)				
Other operating liabilities		(757)		31				
Net cash used in operating activities		(60,324)		(50,051)				
CASH FLOWS FROM INVESTING ACTIVITIES								
Purchases of property and equipment		(11,382)		(10,485)				
Net cash used in investing activities		(11,382)		(10,485)				
CASH FLOWS FROM FINANCING ACTIVITIES			-					
Payments on term loan facility		(1,288)		(1,288)				
Payments of employee withholding taxes on share-based compensation		_		(161)				
Net cash used in financing activities		(1,288)		(1,449)				
Effects of exchange rate changes on cash		(304)	-	2,690				
NET DECREASE IN CASH AND CASH EQUIVALENTS		(73,298)		(59,295)				
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR		213,108		228,368				
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$	139,810	\$	169,073				
SUPPLEMENTAL CASH FLOW DATA								
Unpaid liability to acquire property and equipment	\$	4,476	\$	2,822				
Income taxes paid, net of refund	\$	49	\$	3,057				
Interest paid	\$	5,583	\$	5,657				

Financial information by segment is presented in the following tables for the 13 Weeks Ended and 13 Weeks Ended April 28, 2017, and April 29, 2016.

		13 Weel	ks Er	ided	
(in thousands)		April 28, 2017	April 29, 2016		
Net revenue:					
Direct	\$	228,290	\$	232,185	
Retail		40,047		41,216	
Corporate / other		28		32	
Total net revenue	\$	268,365	\$	273,433	

	 13 Week	eks Ended			
(in thousands)	April 28, 2017		April 29, 2016		
Adjusted EBITDA <sup>(1)</sup> :					
Direct	\$ 11,839	\$	12,832		
Retail	(3,175)		(3,930)		
Corporate / other	(7,367)		(8,266)		
Total Adjusted EBITDA <sup>(1)</sup>	\$ 1,297	\$	636		