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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark one)

- X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934. For the Quarter Ended JULY 28, 2000 OR TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.

For the transition period from ..... to .....

Commission file number 1-9769

LANDS' END, INC.
(Exact name of registrant as specified in its charter)

DELAWARE 36-2512786
(State or other jurisdiction of (I.R.S. Employer
incorporation or organization) Identification No.)

Lands' End Lane, Dodgeville, WI 53595
(Address of principal executive (Zip code)
offices)

Registrant's telephone number, 608-935-9341
including area code

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of September 8, 2000:

Common stock, \$.01 par value 30,294,857 shares outstanding

LANDS' END, INC. & SUBSIDIARIES
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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

LANDS' END, INC. & SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(In thousands, except per share data)

	Three months ended	
	July 28, 2000	July 30, 1999
	(unaudited)	
Net sales	\$255,545	\$254,616
Cost of sales	132,674	136,400
Gross profit	122,871	118,216
Selling, general and administrative expenses	125,598	109,429
Reversal of non-recurring charge	-	(275)
Income (loss) from operations	(2,727)	9,062
Other income (expense):		
Interest expense	(217)	(358)
Interest income	500	36
Other	(542)	(1,672)
Total other expense	(259)	(1,994)
Income (loss) before income taxes	(2,986)	7,068
Income tax provision (benefit)	(1,105)	2,615
Net income (loss)	\$ (1,881)	\$ 4,453

Basic earnings (loss) per share	\$ (0.06)	\$ 0.15
Diluted earnings (loss) per share	\$ (0.06)	\$ 0.14
Basic weighted average shares outstanding		
outstanding	30,295	30,057
Diluted weighted average shares		
outstanding	30,722	30,783

The accompanying notes to consolidated financial statements are an integral part of these consolidated statements.

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LANDS' END, INC. & SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(In thousands, except per share data)

	Six months ended	
	July 28, 2000	July 30, 1999
	(unaudited)	
Net sales	\$521,590	\$544,225
Cost of sales	277,820	300,575
Gross profit	243,770	243,650
Selling, general and administrative expenses	245,177	225,715
Reversal of non-recurring charge	-	(1,598)
Income (loss) from operations	(1,407)	19,533
Other income (expense):		
Interest expense	(347)	(967)
Interest income	1,219	38
Other	(1,987)	(1,204)
Total other expense	(1,115)	(2,133)
Income (loss) before income taxes	(2,522)	17,400
Income tax provision (benefit)	(933)	6,438
Net income (loss)	\$ (1,589)	\$ 10,962
Basic earnings (loss) per share	\$ (0.05)	\$ 0.37
Diluted earnings (loss) per share	\$ (0.05)	\$ 0.36
Basic weighted average shares outstanding	30,246	30,032
Diluted weighted average shares outstanding	30,791	30,656

The accompanying notes to consolidated financial statements are an integral part of these consolidated statements.

LANDS' END, INC. & SUBSIDIARIES  
 CONSOLIDATED BALANCE SHEETS  
 (In thousands)

	July 28, 2000 (unaudited)	January 28, 2000
Assets		
Current assets:		
Cash and cash equivalents	\$ 20,050	\$ 76,413
Receivables, net	15,986	17,753
Inventory	206,854	162,193
Prepaid advertising	17,718	16,572
Other prepaid expenses	8,214	5,816
Income taxes receivable	1,244	-
Deferred income tax benefits	10,661	10,661
Total current assets	280,727	289,408
Property, plant and equipment, at cost:		
Land and buildings	102,910	102,776
Fixtures and equipment	190,678	175,910
Leasehold improvements	4,453	4,453
Total property, plant and equipment	298,041	283,139
Less-accumulated depreciation and amortization	129,112	117,317
Property, plant and equipment, net	168,929	165,822
Intangibles, net	659	966
Total assets	\$450,315	\$456,196
Liabilities and shareholders' investment		
Current liabilities:		
Lines of credit	\$ 19,200	\$ 11,724
Accounts payable	79,822	74,510
Reserve for returns	5,388	7,869
Accrued liabilities	35,741	43,754
Accrued profit sharing	180	2,760
Income taxes payable	-	10,255
Total current liabilities	140,331	150,872
Deferred income taxes	9,117	9,117
Shareholders' investment:		
Common stock, 40,221 shares issued	402	402
Donated capital	8,400	8,400
Additional paid-in capital	31,541	29,709
Deferred compensation	(178)	(236)
Accumulated other comprehensive income	3,824	2,675
Retained earnings	452,841	454,430
Treasury stock, 9,926 and 10,071 shares at cost, respectively	(195,963)	(199,173)
Total shareholders' investment	300,867	296,207
Total liabilities and shareholders' investment	\$450,315	\$456,196

The accompanying notes to consolidated financial statements are an integral part of these consolidated balance sheets.

LANDS' END, INC. & SUBSIDIARIES  
 CONSOLIDATED STATEMENTS OF CASH FLOWS  
 (In thousands)

Six Months Ended  
 July 28,      July 30,  
 2000          1999  
 (unaudited)

Cash flows from (used for) operating activities:		
Net income (loss)	\$ (1,589)	\$ 10,962
Adjustments to reconcile net income (loss) to net cash flows from operating activities:		
Non-recurring credit	-	(1,598)
Depreciation and amortization	11,629	10,275
Deferred compensation expense	58	101
Loss on disposal of fixed assets	-	538
Changes in current assets and liabilities:		
Receivables, net	1,767	8,023
Inventory	(44,661)	29,703
Prepaid advertising	(1,146)	3,393
Other prepaid expenses	(2,398)	1,278
Accounts payable	5,312	(16,943)
Reserve for returns	(2,481)	(3,166)
Accrued liabilities	(6,896)	(9,922)
Accrued profit sharing	(2,580)	(1,787)
Income taxes payable	(11,499)	(12,824)
Other	2,981	1,469
Net cash flows from (used for) operating activities	(51,503)	19,502
Cash flows used for investing activities:		
Cash paid for capital additions	(15,546)	(5,486)
Net cash flows used for investing activities	(15,546)	(5,486)
Cash flows from (used for) financing activities:		
Proceeds from (payments of) short-term debt	7,476	(14,992)
Purchases of treasury stock	(1,019)	(4,504)
Issuance of treasury stock	4,229	5,109
Net cash flows from (used for) financing activities	10,686	(14,387)
Net decrease in cash and cash equivalents	(56,363)	(371)
Beginning cash and cash equivalents	76,413	6,641
Ending cash and cash equivalents	\$ 20,050	\$ 6,270
Supplemental cash flow disclosures:		
Interest paid	\$ 347	\$ 958
Income taxes paid	8,841	18,516

The accompanying notes to consolidated financial statements are an integral part of these consolidated statements.

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LANDS' END, INC. & SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Interim financial statements

The condensed consolidated financial statements included herein have been prepared by Lands' End, Inc. (the company), without audit, pursuant to the rules and regulations of the Securities and Exchange Commission, and in the opinion of management contain all adjustments (consisting of only normal recurring adjustments) necessary to present fairly the financial position. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations, although the company believes that the disclosures are adequate to make the information presented not misleading. The results of operations for the interim periods disclosed within this report are not necessarily indicative of future financial results. These consolidated financial statements are condensed and should be read in conjunction with the financial statements and the notes thereto included in the company's latest Annual Report on Form 10-K, which includes financial statements for the year ended January 28, 2000.

2. Reclassification

Certain financial statement amounts have been reclassified to be consistent with the current presentation.

### 3. Derivative instruments and hedging activities

As of July 31, 1999, the company adopted the Financial Accounting Standards Board's (FASB's) Statement of Financial Accounting Standards No. 133, "Accounting for Derivative Instruments and Hedging Activities" (Statement 133). Statement 133 unifies accounting and financial reporting standards for forward contracts, options, other derivative instruments and related hedging activities. Statement 133 requires, in part, that the company report all derivative instruments in the statement of financial position as assets or liabilities at their fair value. The treatment of subsequent changes in fair value depends on whether hedge accounting is available. For the second quarter of fiscal 2001, a loss of \$1.1 million was recorded in other expenses, compared with a loss of \$1.6 million in the second quarter of fiscal 2000. For the six months ended July 28, 2000, a loss of \$2.6 million primarily due to the weakening of the German Mark and British Pound against the U.S. Dollar was recorded in other expenses, compared with a loss of \$0.6 million for the same time period last year.

At the date merchandise is sold to a foreign subsidiary or purchased from a foreign third party, the hedging relationship is terminated and subsequent gains and losses on the hedging derivative instrument are reported in earnings. At the date of the ultimate sale of the merchandise by the foreign subsidiary to a third party or purchase from a foreign third party, the gain or loss previously deferred in equity is reclassified into earnings. The company estimates that net hedging gains of \$1.8 million will be reclassified from accumulated other comprehensive income into earnings within the 12 months between July 29, 2000 and July 27, 2001.

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LANDS' END, INC. & SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

### 4. Earnings per share

The following table discloses the computation of the diluted earnings (loss) per share and the basic earnings (loss) per share.

	Three months ended		Six months ended	
	July 28, 2000	July 30, 1999	July 28, 2000	July 30, 1999
(In thousands, except per share data)				
Net income (loss)	\$(1,881)	\$ 4,453	\$(1,589)	\$ 10,962
Average shares of common stock outstanding	30,295	30,057	30,246	30,032
Incremental shares from assumed exercise of stock options	427	726	545	624
Diluted weighted average shares of common stock outstanding	30,722	30,783	30,791	30,656
Basic earnings (loss) per share	\$ (0.06)	\$ 0.15	\$ (0.05)	\$ 0.37
Diluted earnings (loss) per share	\$ (0.06)	\$ 0.14	\$ (0.05)	\$ 0.36

### 5. Comprehensive income

In accordance with Statement of Financial Accounting Standards No. 130, "Reporting Comprehensive Income", the following table presents the company's comprehensive income (loss) (in thousands):

	Three months ended		Six months ended	
	July 28, 2000	July 30, 1999	July 28, 2000	July 30, 1999
Net income (loss)	\$(1,881)	\$ 4,453	\$(1,589)	\$10,962
Other comprehensive income (loss):				
Foreign currency translation				

adjustments	(236)	544	(1,487)	(202)
Net unrealized gain on forward contracts and options	647	-	2,636	-
Comprehensive income (loss)	\$(1,470)	\$ 4,997	\$ (440)	\$10,760

#### 6. Non-recurring charge and related reversal

During fiscal year 1999, in connection with changes in executive management, the company announced a Plan designed to reduce administrative and operational costs stemming from duplicative responsibilities and certain non-profitable operations. This Plan included the reduction of staff positions, the closing of three outlet stores, the liquidation of the Willis & Geiger operations and the termination of a licensing agreement with MontBell Co. Ltd. A non-recurring charge of \$12.6 million was recorded in fiscal 1999 related to these matters.

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### LANDS' END, INC. & SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Below is a summary of related costs for the six months ended July 28, 2000 and the remaining reserve balance (included as a component of accrued liabilities in the accompanying balance sheets).

(In thousands)	Balance 1/28/00	Costs Incurred	Balance 7/28/00
Severance costs	\$ 1,007	\$ (958)	\$ 49
Asset impairments	31	-	31
Facility exit costs and other	107	-	107
Total	\$ 1,145	\$ (958)	\$ 187

#### 7. Segment disclosure

The company has three business segments consisting of Core (regular monthly and prospecting catalogs, First Person and Lands' End for Men (formerly Beyond Buttondowns)), Specialty (Kids, Corporate Sales, and Coming Home catalogs and Willis & Geiger in the prior year) and International (foreign-based operations in Japan, United Kingdom and Germany).

Segment sales represent sales to external parties. Sales from the Internet, export sales shipped from the United States, and liquidation sales are included in the respective business segments. Segment income before income taxes is revenue less direct and allocable operating expenses, which includes interest expense and interest income. Segment identifiable assets are those that are directly used in or identified with segment operations. "Other" includes corporate expenses, inter-company eliminations, currency gains and losses, and other income and deduction items that are not allocated to segments.

Pertinent financial data by operating segment for the periods ended July 28, 2000 and July 30, 1999 are as follows (in thousands):

	Three months ended July 28, 2000				
	Core	Specialty	Inter- national	Other	Consoli- dated
Net sales	\$150,932	\$ 71,809	\$ 32,804	\$ -	\$255,545
Income (loss) before income taxes	(2,934)	956	(138)	(870)	(2,986)
Identifiable assets	265,046	128,251	57,018	-	450,315
Depreciation and amortization	3,420	1,628	591	-	5,639
Capital expenditures	6,584	3,161	759	-	10,504
Interest expense	25	11	181	-	217
Interest income	\$ 313	\$ 149	\$ 38	\$ -	\$ 500

LANDS' END, INC. & SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

	Three months ended July 30, 1999				
	Core	Specialty	Inter- national	Other	Consoli- dated
Net sales	\$150,736	\$ 71,652	\$ 32,228	\$ -	\$254,616
Income (loss) before income taxes	2,590	6,283	(149)	(1,656)	7,068
Identifiable assets	239,483	115,981	51,945	-	407,409
Depreciation and amortization	2,956	1,404	573	-	4,933
Capital expenditures	2,595	1,251	526	-	4,372
Interest expense	143	67	148	-	358
Interest income	\$ 12	\$ 6	\$ 18	\$ -	\$ 36

	Six months ended July 28, 2000				
	Core	Specialty	Inter- national	Other	Consoli- dated
Net sales	\$311,592	\$150,774	\$ 59,224	\$ -	\$521,590
Income (loss) before Income taxes	(872)	3,012	(2,010)	(2,652)	(2,522)
Identifiable assets	265,046	128,251	57,018	-	450,315
Depreciation and amortization	7,038	3,406	1,185	-	11,629
Capital expenditures	9,884	4,783	879	-	15,546
Interest expense	51	24	272	-	347
Interest income	\$ 788	\$ 382	\$ 49	\$ -	\$ 1,219

	Six months ended July 30, 1999				
	Core	Specialty	Inter- national	Other	Consoli- dated
Net sales	\$325,224	\$157,504	\$ 61,497	\$ -	\$544,225
Income (loss) before income taxes (1)	6,879	13,867	(2,147)	(1,199)	17,400
Identifiable assets	239,483	115,981	51,945	-	407,409
Depreciation and amortization	6,136	2,971	1,168	-	10,275
Capital expenditures	3,229	1,564	693	-	5,486
Interest expense	419	203	345	-	967
Interest income	\$ 13	\$ 7	\$ 18	\$ -	\$ 38

(1) Includes a reversal of non-recurring charges of \$1.2 million and \$0.4 million allocated to the specialty and core segments, respectively.

Item 2. MANAGEMENT'S DISCUSSION  
AND ANALYSIS

Results of Operations

Consolidated results for the three months ended July 28, 2000,  
compared with three months ended July 30, 1999



The company's net sales for its second quarter of fiscal 2001 totaled \$255.5 million, about flat with sales of \$254.6 million in the same quarter last year. Compared to the prior year, sales trends during the quarter just ended were weaker than initially expected and inconsistent across product lines. The company saw continued strong sales in women's swimwear, coed knits, women's sweaters and knits. However, we had soft sales in other product lines, especially women's and men's tailored and women's casual pants. Corporate Sales continued to grow in double-digits, although their sales were somewhat lower than expected toward the end of the quarter. Internet sales at [www.landsend.com](http://www.landsend.com) were 70 percent higher, compared with the second quarter last year.

Sales in the core business segment, represented by the primary monthly, prospecting and tailored clothing catalogs, were flat, as were sales in the specialty business segment, composed of Kids, Corporate Sales and Coming Home, compared with the prior year. Sales in the international business segment, composed of operations in Japan, the U.K. and Germany, were up about 2 percent from last year. Sales for the first 4 weeks of the current third quarter show the company's net sales down 2% from the comparable period in the prior year .

Gross profit in the quarter just ended was \$122.9 million, or 48.1 percent of net sales, compared with \$118.2 million, or 46.4 percent of net sales, in the same quarter last year. The improvement in gross profit margin over the comparable period was due to higher initial margins, primarily associated with sourcing improvements and a lower level of sales of liquidated merchandise. However, margins in the quarter just ended were lower than anticipated, primarily due to high levels of liquidation sales in Japan, increased reserves for inventory obsolescence and higher markdowns at retail outlets in the United States. Liquidation of excess inventory was about 8 percent of net sales during this year's second quarter, compared with about 10 percent in the prior year.

In the quarter just ended, selling, general and administrative expenses were \$125.6 million, or 49.1 percent of net sales, compared with \$109.4 million, or 43.0 percent, in the similar period last year. The increase in the SG&A ratio between the periods was primarily due to increases in catalog and national advertising, as well as relatively higher fixed expenses. Page and catalog circulation were higher during the quarter just ended, principally due to increased prospecting, especially to inactive buyers, and the moving of certain catalogs and their related circulation costs from the first quarter into the second quarter. Productivity, or sales per page, declined. National advertising costs were about \$3 million higher than in the prior year.

Inventory at the end of the quarter was \$207 million, up 9 percent from \$190 million in the prior year. Our first-time fulfillment rate for the quarter just ended was about 88 percent, up from 84 percent last year and consistent with our annual goal.

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For the quarter just ended, there was a net loss of \$1.9 million, or a loss per diluted share of \$0.06, compared with net earnings of \$4.5 million, or \$0.14 per diluted share, in the prior year.

Segment results for the three months ended July 28, 2000 and July 30, 1999

Segment net sales (Amounts in thousands)	Three months ended July 28, 2000		Three months ended July 30, 1999	
	Amount	% of Net Sales	Amount	% of Net Sales
Core	\$150,932	59.1%	\$150,736	59.2%
Specialty	71,809	28.1%	71,652	28.1%
International	32,804	12.8%	32,228	12.7%
Total net sales	\$255,545	100.0%	\$254,616	100.0%

Income (loss) before income taxes  
(Amounts in thousands)

Three months ended July 28, 2000		Three months ended July 30, 1999	
Amount	% of Net Sales	Amount	% of Net Sales

Core	\$ (2,934)	(1.2%)	\$ 2,590	1.0%
Specialty	956	0.4%	6,283	2.5%
International	(138)	(0.1%)	(149)	(0.1%)
Other	(870)	(0.3%)	(1,656)	(0.6%)
Income (loss) before income taxes	\$ (2,986)	(1.2%)	\$ 7,068	2.8%

The core segment's net sales increased about \$0.2 million from the prior year. Within the core operating segment, sales from the monthly and prospecting full-price catalogs were up slightly from the prior year due to increased circulation and pages mailed.

The specialty segment's net sales increased about \$0.2 million from the prior year. Excluding last year's second quarter net sales of about \$1.4 million from the company's discontinued Willis & Geiger business, the specialty segment had a sales increase of \$1.5 million. This sales increase was principally from our Corporate Sales business-to-business division, mainly offset by lower Kids' and Coming Home sales.

The international segment's net sales increased almost \$0.6 million from the prior year. The increase was primarily the result of higher liquidation sales in Japan.

The core segment's pretax income decreased \$5.5 million from the prior year. The decrease was the result of higher catalog advertising costs associated with increased circulation and from increased fixed and variable expenses and national advertising.

The specialty segment's pretax income decreased \$5.3 million from the prior year, primarily due to increased national and catalog advertising costs and variable and fixed expenses.

The international segment's had a pretax loss of \$0.1 million for the three months of the second quarter for this year and last year. The slight improvement in pretax was due to increased liquidation sales and reduced advertising costs, offset by higher fixed, variable and national advertising costs.

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Consolidated results for the six months ended July 30, 1999,  
compared with six months ended July 31, 1998

For the first six months of the current year, net sales were \$521.6 million, down 4 percent from net sales of \$544.2 million during the first half of last year. Excluding last year's first half sales from the company's discontinued Willis & Geiger business, sales in this year's first half were down 2 percent from the prior year.

Gross profit for the first six months of fiscal 2001 was \$243.8 million, about flat with \$243.7 million in the same six-month period last year. As a percentage of net sales, gross profit increased from 44.8 percent in fiscal 2000 to 46.7 percent in fiscal 2001. The increase in gross profit was due to higher initial margins, primarily associated with sourcing improvements and a lower level of sales of liquidated merchandise.

Selling, general and administrative expenses increased 8.6 percent to \$245.2 million in the first six months of fiscal 2001 from \$225.7 million in the same period last year. As a percentage of net sales, selling, general and administrative expenses increased to 47.0 percent in fiscal 2001 from 41.5 percent in fiscal 2000. The increase in the SG&A ratio in the first half of fiscal 2001 was primarily the result of higher fixed expenses (primarily information technology related), national advertising and catalog advertising costs.

The net loss in the first half of fiscal 2001 was \$1.6 million, or a loss of \$0.05 per diluted share, compared with earnings of \$11.0 million, or \$0.36 per diluted share, in the first six months of the prior fiscal year. Last year's first half includes an addition to net income (after-tax) of \$1.0 million, or \$0.03 per share, from the reversal of a portion of the non-recurring charge taken in the fourth quarter of fiscal year 1999.

Segment results for the six months ended July 28, 2000 and July 30, 1999

Segment net sales (Amounts in thousands)	Six months ended July 28, 2000		Six months ended July 30, 1999	
	Amount	% of Net Sales	Amount	% of Net Sales
Core	\$311,592	59.7%	\$325,224	59.8%
Specialty	150,774	28.9%	157,504	28.9%
International	59,224	11.4%	61,497	11.3%
Total net sales	\$521,590	100.0%	\$544,225	100.0%

Income (loss) before income taxes  
(Amounts in thousands)

	Six months ended July 28, 2000		Six months ended July 30, 1999	
	Amount	% of Net Sales	Amount	% of Net Sales
Core	\$ (872)	(0.2%)	\$ 6,879	1.3%
Specialty	3,012	0.6%	13,867	2.5%
International	(2,010)	(0.4%)	(2,147)	(0.4%)
Other	(2,652)	(0.5%)	(1,199)	(0.2%)
Income (loss) before income taxes	\$(2,522)	(0.5%)	\$17,400	3.2%

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The core segment's net sales decreased \$13.6 million from the prior year. This decrease was the result of soft sales, especially in product lines for women's and men's tailored and women's casual pants.

The specialty segment's net sales decreased \$6.7 million from the prior year. Excluding last year's first six months of net sales of about \$12 million from the company's discontinued Willis & Geiger business, the specialty segment had a sales increase of \$5.5 million. This sales increase was principally from our Corporate Sales business-to-business sales, partially offset by a decrease in the Kids and Coming Home divisions.

The international segment's net sales decreased \$2.3 million from the prior year. The decrease was the result of lower sales, primarily in the United Kingdom.

The core segment's pretax income decreased by \$7.8 million from the prior year. The decrease was the result of lower sales volume, increased national and catalog advertising costs and higher variable and fixed expenses.

The specialty segment's pretax income decreased by \$10.9 million from the prior year. The decrease was primarily due to reduced sales, increased national and catalog advertising costs, and higher variable and fixed expenses.

The international segment had a pretax loss of \$2.0 million in each of the six month periods reported.

#### Seasonality of business

The company's business is highly seasonal. Historically, a disproportionate amount of the company's net sales and a majority of its profits have been realized during the fourth quarter. If the company's sales were materially different from seasonal norms during the fourth quarter, the company's annual operating results could be materially affected. In addition, as the company continues to refine its marketing efforts by experimenting with the timing of its catalog mailings, quarterly results may fluctuate. Accordingly, results for the individual quarters are not necessarily indicative of the results to be expected for the entire year.

#### Liquidity and capital resources

To date, the bulk of the company's working capital needs have been met through funds generated from operations and from short-term bank loans. The company's principal need for working capital has been to meet peak inventory requirements associated with its seasonal sales pattern. In addition, the company's resources have been used to make asset additions and to purchase treasury stock.

At July 28, 2000, the company had unsecured domestic credit facilities totaling \$200 million, of which about \$1 million had been used, along with a reduction of the facility of nearly \$51 million for outstanding letters of credit. The company also maintains foreign credit lines for use in foreign operations totaling the equivalent of approximately \$51 million as of July 28, 2000, of which about \$18 million was used.

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Since fiscal 1990, the company's board of directors has authorized the company from time to time to purchase a total of 12.7 million shares of treasury stock. As of September 8, 2000, 11.6 million shares have been purchased, and there is a balance of 1.1 million shares available to the company. The company purchased about 18 thousand shares of treasury stock as the result of options exercised during the six months ended July 28, 2000.

#### Capital investment

Capital expenditures for fiscal 2001 are currently planned to be about \$50 million, of which about \$16 million had been expended through July 28, 2000. Major projects to date pertained mainly to investing in our information technology. The company believes that its cash flow from operations and borrowings under its current credit facilities will provide adequate resources to meet its treasury stock purchases, capital requirements and operational needs for the foreseeable future.

#### Possible future changes

A 1992 Supreme Court decision confirmed that the Commerce Clause of the United States Constitution prevents a state from requiring the collection of its use tax by a mail order company unless the company has a physical presence in the state. However, there continues to be uncertainty due to inconsistent application of the Supreme Court decision by state and federal courts. The company attempts to conduct its operations in compliance with its interpretation of the applicable legal standard, but there can be no assurance that such compliance will not be challenged.

In recent challenges, various states have sought to require companies to begin collection of use taxes and/or pay taxes from previous sales. The company has not received assessments from any state.

The Supreme Court decision also established that Congress has the power to enact legislation that would permit states to require collection of use taxes by mail order companies. Congress has from time to time considered proposals for such legislation. The company anticipates that any legislative change, if adopted, would be applied only on a prospective basis.

In October 1998, The Internet Tax Freedom Act was signed into law. Among the provisions of this Act is a three-year moratorium on multiple and discriminatory taxes on electronic commerce. An Advisory Commission was appointed to study electronic commerce tax issues and submitted its final report to Congress on April 3, 2000. Among other recommendations, the majority of the Advisory Commission favors the extension of the moratorium for an additional five years, until 2006, and greater uniformity and simplification of the state sales and use tax systems. We are currently analyzing the Commission's full report, Congress' response, and any other proposed changes in the sales and use tax laws and policies in general.

#### Business outlook as stated in our earnings release dated August 10, 2000

As stated in our earnings release dated August 10, 2000, we expect for the full year an improvement in gross profit margin of about 200 basis points over last year, rather than 225 as previously announced,

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principally due to further liquidations in Japan. This is consistent with the improvement of 200 basis points in the first half of the year. The company's catalog mailing strategy currently includes a 6 percent increase in United States page circulation for the first nine months of the fiscal year. However, due to aggressive fourth quarter circulation plans, we now expect page circulation in the fourth quarter to be up 20

percent as we add holiday catalogs back to the mailing plan and shift the timing of holiday mailings. This is in contrast to the overall 6 percent increase in page circulation for the full year as previously announced. In view of these plans and their emphasis on the holiday period, the company expects that the fourth quarter will represent a substantial improvement over the prior year in both sales and earnings, but anticipates downward trends in sales and earnings for the third quarter. As previously stated, the company anticipates that its sales for the full year will increase by less than 6 percent over the prior year.

Based on the disappointing results through the first half of the year, the company no longer believes that it can achieve the 20 percent increase in earnings per share that was previously anticipated. We currently believe that we can achieve somewhat positive earnings growth for the year. However, the upcoming holiday season will be critically important as we see the full effect of our merchandising and circulation strategies. If the trends of weak sales and higher costs experienced through the first six months of the fiscal year continue into the holiday period, our current business plans will be at risk.

#### Statement regarding forward-looking information

Statements in this release that are not historical, including, without limitation, statements regarding our plans, expectations, assumptions, and estimations for fiscal 2001 sales, gross profit margin, and earnings, as well as anticipated sales trends, timing of catalogs and future development of our business strategy, are forward-looking. As such, these statements are subject to a number of risks and uncertainties. Future results may be materially different from those expressed or implied by these statements due to a number of factors. Currently, we believe that the principal factors that create uncertainty about our future results are the following: customer response to our merchandise offerings, circulation changes and other initiatives; the mix of our sales between full price and liquidation merchandise; general economic or business conditions, both domestic and foreign; effects of shifting patterns of e-commerce versus catalog purchases; costs associated with printing and mailing catalogs; dependence on consumer seasonal buying patterns; and fluctuations in foreign currency exchange rates. Our future results could, of course, be affected by other factors as well.

The company does not undertake to publicly update or revise its forward-looking statements even if experience or future changes make it clear that any projected results expressed or implied therein will not be realized.

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#### Item 3: Quantitative and Qualitative Disclosure About Market Risk

The company uses derivative instruments to hedge, and therefore attempts to reduce its exposure to the effects of currency fluctuations on cash flows. The company is subject to foreign currency risk related to its transactions with operations in the Japan, United Kingdom, Germany and with foreign third-party vendors. The company's foreign currency risk management policy is to hedge the majority of merchandise purchases by foreign operations and from foreign third-party vendors, which includes forecasted transactions, through the use of foreign exchange forward contracts and options to minimize this risk. The company's policy is not to speculate in derivative instruments for profit on the exchange rate price fluctuation, trade in currencies for which there are no underlying exposures, or enter into trades for any currency to intentionally increase the underlying exposure. Derivative instruments used as hedges must be effective at reducing the risk associated with the exposure being hedged and must be designated as a hedge at the inception of the contract.

As of July 28, 2000, the company had net outstanding foreign currency

forward contracts totaling about \$43 million. Due to foreign currency exchange fluctuations, during the second quarter of fiscal 2001, a loss of \$1.1 million was recorded in other expenses, compared with a loss of \$1.6 million in the second quarter of fiscal 2000. For the first six months of fiscal 2001, a loss of \$2.6 million primarily due to the weakening of the German Mark and British Pound against the U.S. Dollar was recorded in other expenses, compared with a loss of \$0.6 million for the same time period last year.

The company is subject to the risk of fluctuating interest rates in the normal course of business, primarily as a result of its short-term borrowing and investment activities at variable interest rates. As of July 28, 2000, the company had no outstanding financial instruments related to its debt or investments.

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## PART II. OTHER INFORMATION

### Item 1. Legal Proceedings

There are no material legal proceedings presently pending, except for routine litigation incidental to the business, to which Lands' End, Inc., is a party or of which any of its property is the subject.

Items 2 and 3 are not applicable and have been omitted.

### Item 4. Submission of Matters to a Vote of Security Holders

There were no matters submitted to a vote of security holders for the quarter ended July 28, 2000, other than those disclosed in the Form 10-Q for the quarter ended April 28, 2000, reporting the results of the company's annual meeting.

Item 5. is not applicable and has been omitted

### Item 6. Exhibits and Reports on Form 8-K

#### (a) Exhibits

There were no exhibits filed as part of this report.

#### (b) Reports on Form 8-K

There were no reports filed on Form 8-K during the three-month period ended July 28, 2000.

SIGNATURE

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, its duly authorized officer and chief financial officer.

LANDS' END, INC.

Date: September 8, 2000

By /s/ STEPHEN A. ORUM  
Stephen A. Orum  
Executive Vice President,  
and Chief Financial Officer





<ARTICLE> 5

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This schedule contains summary financial information extracted from the Consolidated Statements of Operations and the Consolidated Balance Sheets and it qualified in its entirety by reference to such financial statements.

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