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                                    UNITED STATES
                SECURITIES AND EXCHANGE COMMISSION
                        Washington, D.C. 20549
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                    FORM 8-K
                    CURRENT REPORT
                    PURSUANT TO SECTION 13 OR 15(d)
            OF THE SECURITIES EXCHANGE ACT OF 1934
                Date of Report(Date of earliest event reported) March 7, 2001
                            LANDS' END, INC.
                (exact name of registrant as specified in its charter)
    DELAWARE
(State or other jurisdiction of incorporation)

$$
1-9769
$$

(Commission File Number

36-2512786
(I.R.S. Employer

Identification Number)

Lands' End Lane, Dodgeville, Wisconsin
(Address of principal executive offices)

53595
(Zip Code)

Registrant's telephone number 608-935-9341 including area code

INFORMATION INCLUDED IN THIS REPORT

Item 5. Other Events.
Attached as Exhibit 99 to this report is a news release issued by
Lands' End, Inc., announcing its fourth quarter performance and fiscal 2001 results. Also, the company adopted Emerging Issues Task Force (EITFOO-10) "Accounting For Shipping and Handling Fees and Costs" during the fourth quarter of fiscal 2001. Financial statements for fiscal years 2001, 2000, and 1999 are included to reflect the restatements of shipping and handling revenue and costs.

SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, its duly authorized officer and chief financial officer.

LANDS' END, INC.

March 27, 2001
By: /s/ DONALD R. HUGHES
Donald R. Hughes
Senior Vice President \& Chief Financial Officer

## LANDS' END REPORTS STRONG FOURTH QUARTER PERFORMANCE AND FISCAL 2001 RESULTS

DODGEVILLE, WIS. ... March 7, 2001 ... Lands' End, Inc. (LE), the direct merchant of classic casualwear, today reported results for its fourth quarter and fiscal year ended January 26, 2001. The results incorporate the newly adopted FASB requirements for accounting for shipping and handling fees and expenses.

Total revenue for the fourth quarter of fiscal 2001 was $\$ 538.6$ million, up 11.5 percent from $\$ 483.1$ million in the prior year. Net income for the quarter just ended was $\$ 31.8$ million, up 12.3 percent from $\$ 28.3$ million a year ago, and diluted earnings per share for the quarter just ended were $\$ 1.07$, compared with $\$ 0.92$ in the prior year. The month of January performed well, with sales up 6 percent, in spite of shifting about $\$ 10$ million in sales out of the fourth quarter of fiscal 2001 and into the first quarter of fiscal 2002, as we changed the timing of our end-of-season clearance catalog.

Total revenue for the 52 -week year just ended was $\$ 1.462$ billion, up 3.2 percent from $\$ 1.417$ billion in the prior year. Net
income for the year just ended was $\$ 34.7$ million, down 27.8 percent from the $\$ 48.0$ million earned in fiscal 2000 , and diluted earnings per share for the year just ended were $\$ 1.14$, compared with $\$ 1.56$ for the prior year. The prior year includes a non-recurring after-tax increase to net income of $\$ 1.1$ million, or $\$ 0.04$ per share.
In commenting on the results, company president and chief executive officer David F. Dyer said, "We are extremely pleased that our strategic initiatives of the last two years have resulted in a double digit increase in both sales and earnings for the fourth quarter. Our merchandising, creative and marketing decisions really paid off. During the latter part of the year, we generated great sales momentum and ended fiscal 2001 with the strongest growth in our $12-m o n t h$ buyer file that we've had in years. This was especially gratifying in the face of a difficult economy."
SEGMENT SALES DATA FOR FOURTH QUARTER \& FULL YEAR
(in millions)

Core business segment
Percent
Specialty segment
International segment
Internet

Core business segment

| Specialty segment | 408 | 397 | +2.9 |
| :--- | :--- | :--- | :--- |
| International segment | 133 | 143 | -7.0 |
| Internet | 218 | 138 | +58.7 |

Sales data excludes shipping \& handling revenue. Internet sales are included in the respective business segments

The strong growth seen in the core business segment was led by the coed division, which grew by 23 percent in the fourth quarter and by 16 percent for the year. The strongest performer in the specialty
business segment was Corporate Sales, which has had double-digit increases throughout the year and had sales of $\$ 170$ million in fiscal 2001. During the fourth quarter, the Kids division had a low double digit sales increase, and Coming Home a mid single digit sales growth, although both those business had a slow start in the beginning of the year. Sales in Germany and the U.K improved in the fourth quarter, though overall performance in the international business segment was weak, mainly due to soft sales in Japan and currency issues.

Gross profit for the quarter just ended was $\$ 235$ million, or 43.7 percent of total revenue, compared with $\$ 207$ million, or 42.8 percent of total revenue in the prior year. Improved sourcing and a lower level of liquidations resulted in higher initial margins that contributed 130 basis points to gross profit margin. This improvement was partially offset by increased shipping and handling expenses.

Inventory was $\$ 188$ million as of January 26,2001 , up 16 percent from $\$ 162$ million at the end of the prior year. Year-end inventory is in line with planned levels, and the age and currency of inventory has improved. In the quarter just ended, liquidations of excess inventory were about 7 percent of net merchandise sales, compared with 9 percent in the prior year.

Selling, general and administrative expenses in the fourth quarter of fiscal 2001 increased 12.8 percent to $\$ 182$ million, compared with $\$ 161$ million in the prior year. As a percentage of total revenue, SG\&A was 33.8 percent, compared with 33.4 percent in the prior year. Higher catalog costs, partially offset by relatively lower national advertising, were the primary factors responsible for the change in $S G \& A$ ratio for the quarter just ended.

## BUSINESS OUTLOOK

For the first five weeks of the current first quarter, total revenue is up about 19 percent. However, more than half of this increase is due to the shift in the timing of our end-of-season clearance catalog. We are taking a conservative approach to our business in light of the uncertainty in the U.S. economy, particularly in the retail environment.

For fiscal 2002, a 53-week year that will end on February 1, 2002, the company expects that sales will increase in the single digit range, and we expect gross profit margin to show continued improvement. As a result, we expect an increase in diluted earnings per share of at least 20 percent for the year as a whole.

As described later in our statement regarding forward-looking information, our business's profit level is sensitive to many factors, including changes in sales volume, which are difficult for us, like most retailers, to accurately predict.

## FASB REQUIREMENTS

During the fourth quarter, the company was required to adopt the Financial Accounting Standards Board (FASB) Emerging Issues Task Force "Accounting for Shipping and Handling Fees and Costs" (EITF 00-10). Accordingly, shipping and handling revenue and expense, which had been netted within selling, general and administration expenses, are now reclassified into revenue and cost of goods sold. This reclassification has no effect on income, but it does require a restatement of total revenue, cost of goods sold, gross profit, and selling, general and administrative expenses. A schedule providing the restatement of all comparative prior period financial statements will be issued following this earnings release.

Lands' End is a direct merchant of traditionally styled, classic casualwear offered to customers around the world through regular mailings of its monthly and specialty catalogs and via the Internet at www.landsend.com. *****************************************************************************)

SUPPLEMENTAL INFORMATION
(in millions, excluding Willis \& Geiger)
Twelve-month buyers
Three-year buyers
Catalogs mailed
Capital expenditures
Depreciation \& amortization

FY2001 FY2000

| 6.7 | 6.2 |
| ---: | ---: |
| 11.2 | 10.3 |
| 269 | 236 |
| $\$ 50.7$ | $\$ 28.0$ |
| $\$ 23.4$ | $\$ 20.7$ |

Statements in this release that are not historical, including,
without limitation, statements regarding our plans, expectations, assumptions, and estimations for fiscal 2002, gross profit margin, and earnings, as well as anticipated sales trends and future development of our business strategy, are considered forward-looking and speak only as of today's date. As such, these statements are subject to a number of risks and uncertainties. Future results may be materially different from those expressed or implied by these statements due to a number of factors. Currently, we believe that the principal factors that create uncertainty about our future results are the following: customer response to our merchandise offerings, circulation changes and other initiatives; the mix of our sales between full price and liquidation merchandise; overall consumer confidence and general economic conditions, both domestic and foreign; effects of shifting patterns of e-commerce versus catalog purchases; costs associated with printing and mailing catalogs and fulfilling orders; dependence on consumer seasonal buying patterns; fluctuations in foreign currency exchange rates; and changes that may have different effects on the various sectors in which we operate (e.g., rather than individual consumers, the Corporate Sales Division, included in the specialty segment, sells to numerous corporations, and certain of these sales are for their corporate promotional activities). Our future results could, of course, be affected by other factors as well. More information about these risks and uncertainties may be found in the company's 10-K filings with the S.E.C.

The company does not undertake to publicly update or revise its forwardlooking statements even if experience or future changes make it clear that any projected results expressed or implied therein will not be realized.

Contact Charlotte LaComb: 608-935-4835

CONSOLIDATED STATEMENTS OF OPERATIONS
Lands' End, Inc. \& Subsidiaries
(Amounts in thousands, except per share data)

|  | $\begin{gathered} 13 \text { wee } \\ \text { Jan. } 26, \\ 2001 \end{gathered}$ | $\begin{aligned} & \text { ended } \\ & \text { Jan. } 28 \text {, } \\ & 2000 \end{aligned}$ | $\begin{gathered} 52 \text { we } \\ \text { Jan. } 26, \\ 2001 \end{gathered}$ | $\begin{aligned} & \text { ended } \\ & \text { Jan. } 28 \text {, } \\ & 2000 \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net merchandise sales | \$496,993 | \$449,628 | \$1,354,974 | \$1,319,823 |
| Shipping and handling |  |  |  |  |
| revenue | 41,564 | 33,501 | 107,309 | 97,063 |
| Total revenue | 538,557 | 483,129 | 1,462,283 | 1,416,886 |


| Cost of merchandise sales | 259,963 | 241,559 |  | 728,446 |  | 727,291 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Shipping \& handling costs | 43,160 | 34,774 |  | 112,158 |  | 99,791 |
| Total cost of sales | 303,123 | 276,333 |  | 840,604 |  | 827,082 |
| Gross profit | 235,434 | 206,796 |  | 621,679 |  | 589,804 |
| Selling, general and administrative expenses | 181,863 | 161,198 |  | 560,019 |  | 512,647 |
| Reversal of non-recurring charge | - | - |  | - |  | (1,774) |
| Income from operations | 53,571 | 45,598 |  | 61,660 |  | 78,931 |
| Other income (expense): <br> Interest expense | (364) | (365) |  | $(1,512)$ |  | $(1,890)$ |
| Interest income | 790 | 827 |  | 2,244 |  | 882 |
| Other | $(3,516)$ | (1,106) |  | $(7,381)$ |  | $(1,679)$ |
| Total other income (expense), net | $(3,090)$ | (644) |  | $(6,649)$ |  | $(2,687)$ |
| Income before income taxes | 50,481 | 44,954 |  | 55,011 |  | 76,244 |
| Income tax provision | 18,678 | 16,633 |  | 20,354 |  | 28,210 |
| Net income | \$ 31,803 | \$ 28,321 | \$ | 34,657 | \$ | 48,034 |
| Basic earnings per share | \$ 1.08 | \$ 0.94 | \$ | 1.15 | \$ | 1.60 |
| Diluted earnings per share | \$ 1.07 | \$ 0.92 | \$ | 1.14 | \$ | 1.56 |
| Basic weighted average shares outstanding | 29,412 | 30,149 |  | 30,047 |  | 30,085 |
| Diluted weighted average shares outstanding | 29,623 | 30,923 |  | 30,422 |  | 30,854 |

CONSOLIDATED BALANCE SHEETS
Lands' End, Inc. \& Subsidiaries (Amounts in thousands)

| Jan. 26, Jan. 28, |  |
| ---: | ---: |
| 2001 | 2000 |

2001 2000

## Assets

Current assets: Cash and cash equivalents Receivables, net Inventory Prepaid advertising Other prepaid expenses Deferred income tax benefit
Total current assets
Property, plant and equipment, at cost: Land and buildings Fixtures and equipment 102,776 203,845 175,910 Leasehold improvements

| $\$ 75,351$ | $\$ 76,413$ |
| ---: | ---: |
| 19,808 | 17,753 |
| 188,211 | 162,193 |
| 17,627 | 16,572 |
| 9,715 | 5,816 |
| 10,973 | 10,661 |
| 321,685 | 289,408 |
|  |  |
| 104,815 | 102,776 |
| 203,845 | 175,910 |
| 4,630 | 4,453 |
| 4,289 | - |
| 317,579 | 283,139 |
| 132,286 | 117,317 |
| 185,293 | 165,822 |
| 651 | 966 |

Construction in progress
4,289
317,579
Total property, plant and equipment
317,579
283,139
Less - accumulated depreciation and amortization

132,286 117,317
Property, plant and equipment, net
185,293 165,822
Intangibles, net

| Liabilities and shareholders' investment |  |  |
| :---: | :---: | :---: |
| Current liabilities: |  |  |
| Lines of credit | \$ 16,940 | \$ 11,724 |
| Accounts payable | 96,168 | 74,510 |
| Reserve for returns | 9,061 | 7,869 |
| Accrued liabilities | 41,135 | 43,754 |
| Accrued profit sharing | 2,357 | 2,760 |
| Income taxes payable | 13,213 | 10,255 |
| Total current liabilities | 178,874 | 150,872 |
| Deferred income taxes | 14,567 | 9,117 |
| Shareholders' investment: |  |  |
| Common stock, 40,221 shares issued | 402 | 402 |
| Donated capital | 8,400 | 8,400 |
| Additional paid-in capital | 31,908 | 29,709 |
| Deferred compensation | (121) | (236) |
| Accumulated other comprehensive income | 5,974 | 2,675 |
| Retained earnings | 489,087 | 454,430 |
| Treasury stock, 10,945 and 10,071 |  |  |
| Total shareholders' investment | 314,188 | 296,207 |
| Total liabilities and shareholders' investment | \$507,629 | \$456,196 |

CONSOLIDATED STATEMENTS OF CASH FLOWS
Lands' End, Inc. \& Subsidiaries
(In thousands)

Net cash flows used for

| $(17,073)$ | $(25,093)$ |
| ---: | ---: |
| $(1,062)$ | 69,772 |
| 76,413 | 6,641 |
| $\$ 75,351$ | $\$ 76,413$ |

LANDS' END, INC. \& SUBSIDIARIES

The following is a reclassification of the Lands' End financial statements for fiscal years 2001, 2000 and 1999.

Accounting for shipping and handling fees and costs

In July 2000, the Emerging Issues Task Force issued EITF 00-10, "Accounting for shipping and handling fees and costs" ("EITF 00-10"). Under provisions of EITF 00-10, amounts billed to a customer in a sale transaction related to shipping and handling represent revenues earned for the goods provided and should be classified as sales revenue. As required, the company adopted EITF 00-10 in its consolidated financial statements during the fourth quarter of fiscal 2001 and has restated all comparative prior period financial statements.

On its financial statements, the company is disclosing its "shipping and handling revenue" separately from its "net merchandise sales", and "shipping and handling costs" are listed separately in costs of sales. Previously, the company had netted shipping and handling revenue earned against shipping and handling costs incurred within selling, general and administrative expenses. The enclosed Exhibits 1, 2 and 3 are condensed consolidated statements of operations by quarter for the fiscal years ended January 26, 2001, January 28, 2000 and January 29, 1999. For each of these three years, statements of operations are included that represent the company's new disclosure format, compared to its former reporting format.

The company's shipping and handling revenue consist of amounts billed to customers for shipping and handling product. Shipping and handling costs include shipping supplies, labor to pick and pack the product and third-party shipping costs.

LANDS' END, INC. CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS
WITH RECLASSIFICATIONS OF SHIPPING AND HANDLING REVENUE AND COSTS
FISCAL YEAR 2001
(Amounts in thousands, except per share data)

|  | 1st Qtr. <br> 04/28/00 | 2nd Qtr. <br> 07/28/00 | $\begin{aligned} & \text { 3rd Qtr. } \\ & 10 / 27 / 00 \end{aligned}$ | 4th Qtr. $01 / 26 / 01$ | $\begin{gathered} \text { YTD } \\ 01 / 26 / 01 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net merchandise sales | \$266,045 | \$255,545 | \$336,391 | \$496,993 | \$1,354,974 |
| Shipping and handling revenue | 19,795 | 20,080 | 25,870 | 41,564 | 107,309 |
| Total revenue | 285,840 | 275,625 | 362,261 | 538,557 | 1,462,283 |
| Cost of sales | 145,146 | 132,674 | 190,663 | 259,963 | 728,446 |
| Shipping and handling costs | 20,926 | 21,683 | 26,389 | 43,160 | 112,158 |
| Total cost of sales | 166,072 | 154,357 | 217,052 | 303,123 | 840,604 |
| Gross profit | 119,768 | 121,268 | 145,209 | 235,434 | 621,679 |
| Selling, general and administrative expenses | 118,448 | 123,995 | 135,713 | 181,863 | 560,019 |
| Income (loss) from operations | 1,320 | $(2,727)$ | 9,496 | 53,571 | 61,660 |
| Total other income (expense) | (856) | (259) | $(2,444)$ | $(3,090)$ | $(6,649)$ |
| Income (loss) before income taxes | 464 | $(2,986)$ | 7,052 | 50,481 | 55,011 |
| Income tax provision (benefit) | 172 | $(1,105)$ | 2,609 | 18,678 | 20,354 |
| Net income (loss) | \$ 292 | \$ $(1,881)$ | \$ 4,443 | \$ 31,803 | \$ 34,657 |

LANDS' END, INC. PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS WITHOUT RECLASSIFICATIONS OF SHIPPING AND HANDLING REVENUE AND COSTS FISCAL YEAR 2001

|  | $\begin{aligned} & \text { 1st Qtr. } \\ & 04 / 28 / 00 \end{aligned}$ | $\begin{aligned} & \text { 2nd Qtr. } \\ & 07 / 28 / 00 \end{aligned}$ | $\begin{aligned} & \text { 3rd Qtr. } \\ & 10 / 27 / 00 \end{aligned}$ | 4th Qtr $01 / 26 / 01$ | $\begin{gathered} \text { YTD } \\ 01 / 26 / 01 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$266,045 | \$255,545 | \$336,391 | \$496,993 | \$1,354,974 |
| Cost of sales | 145,146 | 132,674 | 190,663 | 259,963 | 728,446 |
| Gross profit | 120,899 | 122,871 | 145,728 | 237,030 | 626,528 |
| Selling, general and administrative expenses | 119,579 | 125,598 | 136,232 | 183,459 | 564,868 |
| Income (loss) from operations | 1,320 | $(2,727)$ | 9,496 | 53,571 | 61,660 |
| Total other income (expense) | (856) | (259) | $(2,444)$ | $(3,090)$ | $(6,649)$ |
| Income (loss) before income taxes | 464 | $(2,986)$ | 7,052 | 50,481 | 55,011 |
| Income tax provision (benefit) | 172 | $(1,105)$ | 2,609 | 18,678 | 20,354 |
| Net income (loss) | 292 | \$ $(1,881)$ | \$ 4,443 | \$ 31,803 | 34,657 |
| Earnings per share data: |  |  |  |  |  |
| Basic earnings per share | 0.01 | \$ (0.06) | \$ 0.15 | \$ 1.08 | 1.15 |
| Diluted earnings per share | 0.01 | (0.06) | 0.15 | 1.07 | 1.14 |
| Basic weighted average shares outstanding | 30,199 | 30,295 | 30,290 | 29,412 | 30,047 |
| Diluted weighted average shares outstanding | 30,835 | 30,722 | 30,491 | 29,623 | 30,422 |

LANDS' END, INC. CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS WITH RECLASSIFICATIONS OF SHIPPING AND HANDLING REVENUE AND COSTS FISCAL YEAR 2000
(Amounts in thousands, except per share data)

|  | 1st Qtr. $04 / 30 / 99$ | $\begin{aligned} & \text { 2nd Qtr. } \\ & 07 / 30 / 99 \end{aligned}$ | $\begin{aligned} & \text { 3rd Qtr. } \\ & 10 / 29 / 99 \end{aligned}$ | 4th Qtr. $01 / 28 / 00$ | $\begin{gathered} \text { YTD } \\ 01 / 28 / 00 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net merchandise sales | \$289,609 | \$254,616 | \$325,970 | \$449,628 | \$1,319,823 |
| Shipping and handling revenue | 21,010 | 19,459 | 23,093 | 33,501 | 97,063 |
| Total revenue | 310,619 | 274,075 | 349,063 | 483,129 | 1,416,886 |
| Cost of sales | 164,175 | 136,400 | 185,157 | 241,559 | 727,291 |
| Shipping and handling costs | 20,954 | 20,492 | 23,571 | 34,774 | 99,791 |
| Total cost of sales | 185,129 | 156,892 | 208,728 | 276,333 | 827,082 |
| Gross profit | 125,490 | 117,183 | 140,335 | 206,796 | 589,804 |
| Selling, general and administrative expenses | 116,342 | 108,396 | 126,711 | 161,198 | 512,647 |
| Non-recurring charge (credit) | $(1,323)$ | (275) | (176) | - | $(1,774)$ |
| Income (loss) from operations | 10,471 | 9,062 | 13,800 | 45,598 | 78,931 |
| Total other income (expense) | (139) | $(1,994)$ | 90 | (644) | $(2,687)$ |
| Income (loss) before income taxes | 10,332 | 7,068 | 13,890 | 44,954 | 76,244 |
| Income tax provision | 3,823 | 2,615 | 5,139 | 16,633 | 28,210 |
| Net income (loss) | \$ 6,509 | \$ 4,453 | \$ 8,751 | \$ 28,321 | \$ 48,034 |


|  | 1st Qtr. $04 / 30 / 99$ | 2nd Qtr. <br> 07/30/99 | 3rd Qtr. $10 / 29 / 99$ | 4th Qtr $01 / 28 / 00$ | $\begin{gathered} \text { YTD } \\ 01 / 28 / 00 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$289,609 | \$254,616 | \$325,970 | \$449,628 | \$1,319,823 |
| Cost of sales | 164,175 | 136,400 | 185,157 | 241,559 | 727,291 |
| Gross profit | 125,434 | 118,216 | 140,813 | 208,069 | 592,532 |
| Selling, general and administrative expenses | 116,286 | 109,429 | 127,189 | 162,471 | 515,375 |
| Non-recurring charge (credit) | $(1,323)$ | (275) | (176) | 0 | $(1,774)$ |
| Income (loss) from operations | 10,471 | 9,062 | 13,800 | 45,598 | 78,931 |
| Total other income (expense) | (139) | $(1,994)$ | 90 | (644) | $(2,687)$ |
| Income (loss) before income taxes | 10,332 | 7,068 | 13,890 | 44,954 | 76,244 |
| Income tax provision | 3,823 | 2,615 | 5,139 | 16,633 | 28,210 |
| Net income (loss) | 6,509 | \$ 4,453 | \$ 8,751 | \$ 28,321 | 48,034 |
| Earnings per share data: |  |  |  |  |  |
| Basic earnings per share | \$ 0.22 | \$ 0.15 | \$ 0.29 | \$ 0.94 | \$ 1.60 |
| Diluted earnings per share | 0.21 | 0.14 | 0.28 | 0.92 | 1.56 |
| Basic weighted average shares outstanding | 30,007 | 30,057 | 30,125 | 30,149 | 30,085 |
| Diluted weighted average shares outstanding | 30,488 | 30,783 | 31,071 | 30,923 | 30,854 |

LANDS' END, INC. CONDENSED CONSOLIDATED STATEMENT OF OPERATIONS
WITH RECLASSIFICATIONS OF SHIPPING AND HANDLING REVENUE AND COSTS FISCAL YEAR 1999
(Amounts in thousands, except per share data)

|  | 1st Qtr. | 2nd Qtr. | 3rd Qtr. | 4th Qtr. | YTD |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $05 / 01 / 98$ | $07 / 31 / 98$ | $10 / 30 / 98$ | $01 / 29 / 99$ | $01 / 29 / 99$ |
| Net merchandise sales |  |  |  |  |  |
| Shipping and handling revenue | $\$ 268,587$ | $\$ 239,194$ | $\$ 322,422$ | $\$ 541,172$ | $\$ 1,371,375$ |
| Total revenue | 17,655 | 16,733 | 21,673 | 38,685 | 94,746 |
| Cost of sales | 286,242 | 255,927 | 344,095 | 579,857 | $1,466,121$ |
| Shipping and handling costs | 143,847 | 123,716 | 177,160 | 309,938 | 754,661 |
| Total cost of sales | 19,298 | 18,213 | 20,390 | 37,467 | 95,368 |
| Gross profit | 163,145 | 141,929 | 197,550 | 347,405 | 850,029 |
| Selling, general and administrative | 123,097 | 113,998 | 146,545 | 232,452 | 616,092 |
| $\quad$ expenses |  |  |  |  |  |
| Non-recurring charge | 114,640 | 113,314 | 135,799 | 180,071 | 543,824 |
| Income (loss) from operations | 0 | 0 | 1,500 | 11,100 | 12,600 |
| Total other income (expense) | 8,457 | 684 | 9,246 | 41,281 | 59,668 |
| Income (loss) before income taxes | $(191)$ | $(781)$ | $(8,695)$ | $(501)$ | $(10,168)$ |
| Income tax provision (benefit) | 8,266 | $(97)$ | 551 | 40,780 | 49,500 |
| Net income (loss) | 3,058 | $(36)$ | 204 | 15,089 | 18,315 |

LANDS' END, INC. PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS
WITHOUT RECLASSIFICATIONS OF SHIPPING AND HANDLING REVENUE AND COSTS FISCAL YEAR 1999

|  | $\begin{aligned} & \text { 1st Qtr. } \\ & \text { 05/01/98 } \end{aligned}$ | 2nd Qtr. 07/31/98 | $\begin{aligned} & \text { 3rd Qtr. } \\ & 10 / 30 / 98 \end{aligned}$ | $\begin{aligned} & \text { 4th Qtr } \\ & 01 / 29 / 99 \end{aligned}$ | $\begin{gathered} \text { YTD } \\ 01 / 29 / 99 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$268,587 | \$239,194 | \$322,422 | \$541,172 | \$1,371,375 |
| Cost of sales | 143,847 | 123,716 | 177,160 | 309,938 | 754,661 |
| Gross profit | 124,740 | 115,478 | 145,262 | 231,234 | 616,714 |
| Selling, general and administrative expenses | 116,283 | 114,794 | 134,516 | 178,853 | 544,446 |
| Non-recurring charge | 0 | 0 | 1,500 | 11,100 | 12,600 |
| Income (loss) from operations | 8,457 | 684 | 9,246 | 41,281 | 59,668 |
| Total other income (expense) | (191) | (781) | $(8,695)$ | (501) | $(10,168)$ |
| Income (loss) before income taxes | 8,266 | (97) | 551 | 40,780 | 49,500 |
| Income tax provision (benefit) | 3,058 | (36) | 204 | 15,089 | 18,315 |
| Net income (loss) | \$ 5,208 | \$ (61) | \$ 347 | \$ 25,691 | \$ 31,185 |
| Earnings per share data: |  |  |  |  |  |
| Basic earnings per share | \$ 0.17 | \$ 0.00 | \$ 0.01 | \$ 0.85 | 1.02 |
| Diluted earnings per share | 0.17 | 0.00 | 0.01 | 0.84 | 1.01 |
| Basic weighted average shares outstanding | 30,950 | 30,504 | 30,239 | 30,207 | 30,471 |
| Diluted weighted average shares outstanding | 31,346 | 30,801 | 30,318 | 30,452 | 30,763 |

